

## DEALS AND SUITS

### Alaris Equity Partners complete \$75.3 million investment in Kubik

On April 2, 2026, Alaris Equity Partners (TSX:AD.UN) ("Alaris") completed a \$75.3 million investment into Kubik LP (Kubik). Kubik is a Toronto based, full-service designer and fabricator of custom tradeshow exhibits, brand activations and immersive environments for museums, handling everything from concept and fabrication to installation and logistics for its global clients.

The \$75.3 million Kubik investment consists of a \$62.5 million investment in debt and preferred equity as well as an investment of \$12.8 million in exchange for a minority common equity ownership in Kubik. The proceeds from the Kubik investment were used to provide partial liquidity to existing Kubik shareholders.

BLG represented Kubik with a team led by Stefan Timms that included Stephen Nguyen, Valérie Olivier, Julia Russell and Mark Abdelsayed (Corporate); Steve Suarez and Jamin Chen, Jingcai Ying (Tax); Christine Mason and Luca Vita (Financial Services); Noah Burshtein and Andrew Zinman (Labour & Employment) and Tamila Ivanov (Real Estate).